



Cascading to the End of the Epidemic: 2018 Review

Courtney Ahmed, Daniel R. Belanger, Charles Gonzalez, Olajumoke Odedele, Laura O’Shea, Steven V. Sawicki, Susan Weigl, Chris Wells

Office of the Medical Director, New York State Department of Health AIDS Institute, New York, NY

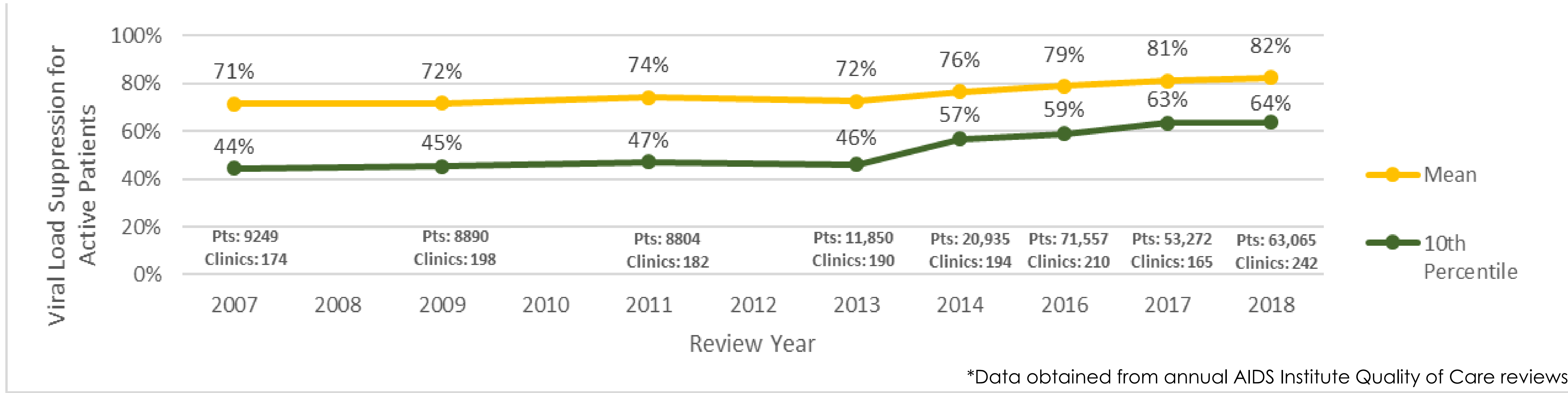
Overview

An important part of the New York State Department of Health's Ending the Epidemic Initiative is to improve HIV viral load suppression rates since undetectable viral load has been shown to improve health outcomes and prevent the transmission of HIV. To this end, the Office of the Medical Director's Quality of Care Program asks all HIV medical providers in New York State to perform an annual quality of care review. In 2019, providers were asked to review care provided for people living with HIV who were seen at their organizations in 2018.

Using an Excel spreadsheet submitted through the State's Health Commerce System, organizations reported data along a continuum of care beginning with linkage to care and culminating in viral load suppression. The data submission template is comprised of multiple functional sections. These include a worksheet for providers to input patient-level data, a sheet for visualizing cascade indicator results as charts, and a sheet with tables automatically generated from the patient-level data. There is also a worksheet for organizations to record their review methodology, key findings, and quality improvement plan. That sheet contains an area for organizations to provide detail on consumer involvement and another for updates on the previous year's cascade improvement plan.

Data were submitted for all HIV+ patients seen in 2018, who were then separated by the template into distinct cohorts of patients. These included patients who were newly diagnosed in 2018, previously diagnosed patients new to HIV care at the organization in 2018, and all other patients with at least one HIV care visit at the organization in the year. This latter cohort is referred to as active patients. A final cohort included all PLWH who received any other type of care or service at the organization but not HIV care (open, non-active patients). Open patients who were known to be in care elsewhere (and those who relocated or died during the review period) were excluded from most analyses.

Ending the Epidemic: Active Patient VLS Rates* from 2007-2018



Eligibility and Scoring for Viral Load Suppression Indicator (Final VL of Review Period)

| Year | Review | Numerator | Denominator |
|-------------|----------|---|--|
| 2007 | HIVQUAL | Last viral load during the review period was < 400 cells/mL (either detectable or undetectable). | Patients with at least one visit in each half of the review period who had at least two viral loads during the review period and who were on ART at any time during the review period. |
| 2009 | eHIVQUAL | Last viral load during the review period was < 400 cells/mL (either detectable or undetectable). | Patients with at least one visit in each half of the review period who had at least two viral loads during the review period and who were on ART at any time during the review period. |
| 2011 | eHIVQUAL | Last viral load during the review period was < 200 copies/mL (detectable) or undetectable using an assay with a sensitivity of 400 copies/mL or less. | Patients with at least one visit during each half of the review period who were on ART for a minimum of 12 weeks by the end of the review period. |
| 2013 | eHIVQUAL | Last viral load during the review period was < 200 copies/mL (detectable) or undetectable using an assay with a sensitivity of 200 copies/mL or less. | All patients in the review (at least one HIV primary care visit during the year). Clinics had the option of submitting all eligible patients or a random sample. |
| 2014 | eHIVQUAL | Last viral load during the review period was < 200 copies/mL (detectable) or undetectable using an assay with a sensitivity of 200 copies/mL or less. | All patients in the review. For 66 of 193 participating clinics, this included HIV+ individuals seen in clinic exclusively for non-HIV-specific care. All other clinics submitted either a sample or the entire caseload of enrolled patients seen at least once during the review period. |
| 2016 | eHIVQUAL | Last viral load during the review period was < 200 copies/mL (detectable) or undetectable (threshold not specified). | All active patients (enrolled in HIV care) seen at least once during the review period. |
| 2017 & 2018 | Cascade | Last viral load during the review period was < 200 copies/mL (detectable) or undetectable using an assay with a sensitivity of 200 copies/mL or less. | "Established" active patients (all active patients seen at least once during the review year except those newly diagnosed or otherwise new to care during review year). |

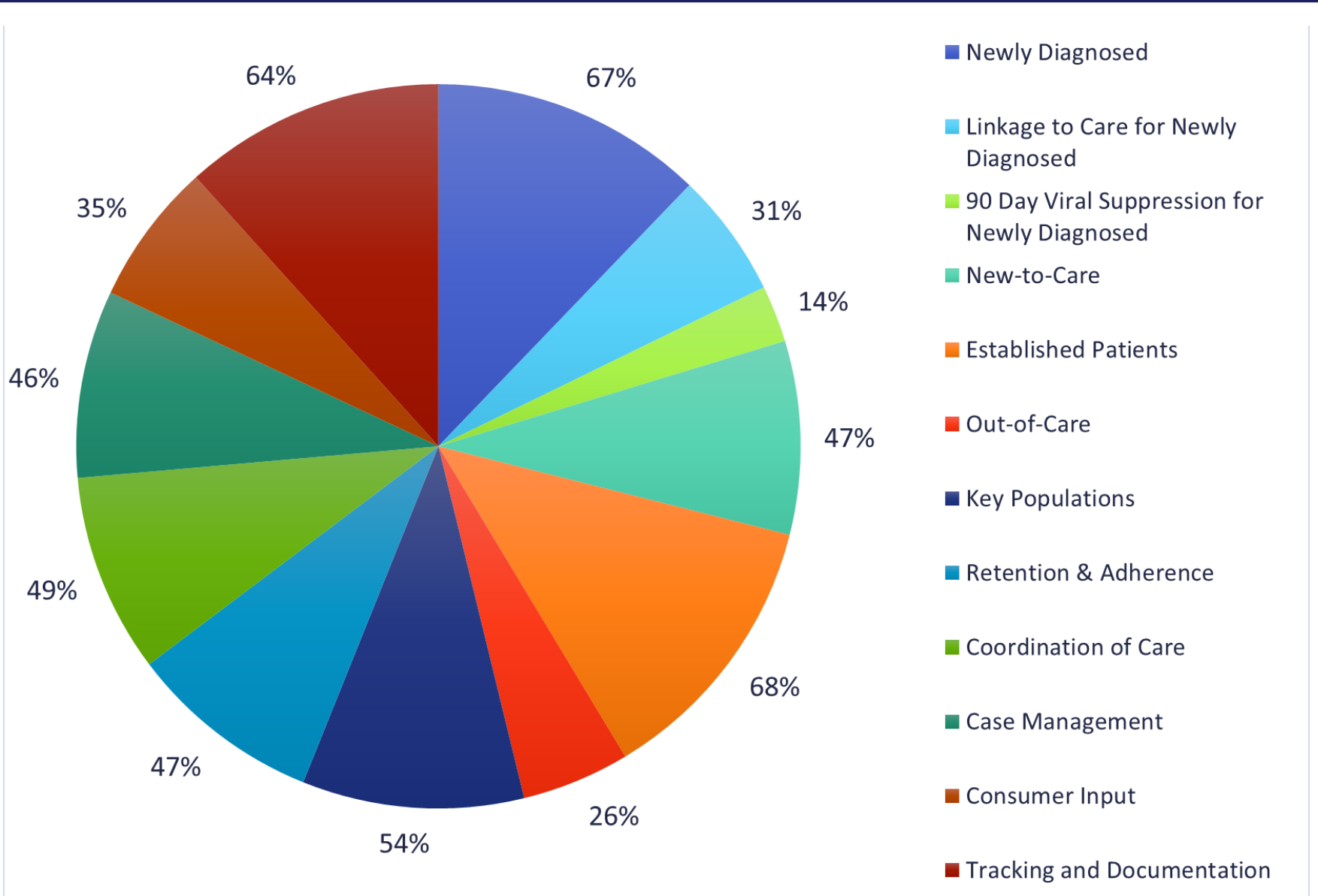
Statewide Cascade Results for 2018

| Clinic-level Results | | | | | | | | | | | |
|--|-------------------------|---|-------------------------|---------|---------|------|-----------------|-----------------|-----------------|-----------------|------------------|
| Indicator | Number of Clinics | Number of Clinics with No Applicable Patients | Total Eligible Patients | Minimum | Maximum | Mean | 10th Percentile | 25th Percentile | 50th Percentile | 75th Percentile | 90th Ppercentile |
| ARV therapy among established active patients | 242 | 8 | 63,065 | 0% | 100% | 97% | 95% | 98% | 99% | 100% | 100% |
| VL suppression among established active patients | 242 | 8 | 63,065 | 0% | 100% | 82% | 64% | 79% | 87% | 93% | 100% |
| Organization-level Results | | | | | | | | | | | |
| Indicator | Number of Organizations | Number of Organizations with No Applicable Patients | Total Eligible Patients | Minimum | Maximum | Mean | 10th Percentile | 25th Percentile | 50th Percentile | 75th Percentile | 90th Percentile |
| VL suppression among newly diagnosed patients | 65 | 24 | 1,211 | 0% | 100% | 44% | 0% | 29% | 45% | 55% | 72% |
| ARV therapy among newly diagnosed patients | 81 | 8 | 1,523 | 0% | 100% | 88% | 70% | 83% | 96% | 100% | 100% |
| 3-day linkage of internally diagnosed patients | 78 | 11 | 1,107 | 0% | 100% | 43% | 0% | 20% | 41% | 60% | 100% |
| 7-day linkage of internally diagnosed patients | 78 | 11 | 1,107 | 0% | 100% | 57% | 13% | 34% | 58% | 83% | 100% |
| 30-day linkage of internally diagnosed patients | 78 | 11 | 1,107 | 0% | 100% | 82% | 57% | 70% | 86% | 100% | 100% |
| 90-day linkage of internally diagnosed patients | 78 | 11 | 1,107 | 50% | 100% | 88% | 63% | 82% | 95% | 100% | 100% |

Participating Organizations

| Organization | Areas of Focus | | | | | | | | | | |
|---|-----------------|-------------------------------------|--|-------------|----------------------|-------------|-----------------|-----------------------|----------------------|-----------------|----------------|
| | Newly Diagnosed | Linkage to Care for Newly Diagnosed | 90 Day Viral Suppression for Newly Diagnosed | New-to-Care | Established Patients | Out-of-Care | Key Populations | Retention & Adherence | Coordination of Care | Case Management | Consumer Input |
| Albany Medical Center | | | | | | | | | | | |
| Apicha Community Health Center | | | | | | | | | | | |
| Armed Health | | | | | | | | | | | |
| Bedford Stuyvesant Family Health Center, Inc. | | | | | | | | | | | |
| Belen Health Center | | | | | | | | | | | |
| Brightspot Health | | | | | | | | | | | |
| BronxCare Health System - Department of Family Medicine | | | | | | | | | | | |
| Brookdale University Hospital Medical Center | | | | | | | | | | | |
| Brooklyn Plaza Medical Center, Inc. | | | | | | | | | | | |
| Brownsville Community Development Corporation | | | | | | | | | | | |
| Care for the Homeless | | | | | | | | | | | |
| Center for Comprehensive Health Practice | | | | | | | | | | | |
| Community Health Project, Inc. | | | | | | | | | | | |
| Cornerstone Family Healthcare | | | | | | | | | | | |
| Cristal Run Healthcare | | | | | | | | | | | |
| Danbar Family Care Centers | | | | | | | | | | | |
| East Harlem Council for Human Services, Inc. | | | | | | | | | | | |
| Ellis Medicine | | | | | | | | | | | |
| Fire County Medical Center | | | | | | | | | | | |
| Harlem United | | | | | | | | | | | |
| Housing Works | | | | | | | | | | | |
| HBHCare Community Health | | | | | | | | | | | |
| Hudson Headwaters Health Network | | | | | | | | | | | |
| Institute for Family Health | | | | | | | | | | | |
| Interfaith Medical Center | | | | | | | | | | | |
| Jamaica Hospital Medical Center | | | | | | | | | | | |
| Jordan Health | | | | | | | | | | | |
| Joseph P. Addabbo Family Health Center | | | | | | | | | | | |
| Kingsbrook Jewish Medical Center | | | | | | | | | | | |
| Maimonides Medical Center | | | | | | | | | | | |
| Medalliance Medical Health Services | | | | | | | | | | | |
| Metropolitan Family Health System | | | | | | | | | | | |
| Montefiore Health System | | | | | | | | | | | |
| Montefiore Mount Vernon Hospital | | | | | | | | | | | |
| Morris Heights Health Center | | | | | | | | | | | |
| Mount Sinai Health System | | | | | | | | | | | |
| Mount Vernon Neighborhood Health Center Network | | | | | | | | | | | |
| New York-Presbyterian - Queens | | | | | | | | | | | |
| NewYork-Presbyterian - Brooklyn | | | | | | | | | | | |
| NewYork-Presbyterian - East | | | | | | | | | | | |
| NewYork-Presbyterian - West | | | | | | | | | | | |
| Northwell Health - C&H | | | | | | | | | | | |
| Northwell Health - C&HPH | | | | | | | | | | | |
| Northwell Health - Lenox Hill | | | | | | | | | | | |
| Northwell Health - M&H | | | | | | | | | | | |
| Northwell Health - M&H | | | | | | | | | | | |
| NYU Langone Health - FHC | | | | | | | | | | | |
| Open Door Family Medical Centers and Foundation | | | | | | | | | | | |
| Project Renewal | | | | | | | | | | | |
| Richmond University Medical Center | | | | | | | | | | | |
| Rochester Regional Health | | | | | | | | | | | |
| Ryan Network | | | | | | | | | | | |
| Samaritan Health Systems | | | | | | | | | | | |
| Settlement Health | | | | | | | | | | | |
| St. John's Riverside Hospital | | | | | | | | | | | |
| START Treatment and Recovery Centers | | | | | | | | | | | |
| Stony Brook Medicine | | | | | | | | | | | |
| SUNY Downstate | | | | | | | | | | | |
| SUNY Upstate Medical University | | | | | | | | | | | |
| Syracuse Community Health Center, Inc. | | | | | | | | | | | |
| The Brooklyn Hospital Center | | | | | | | | | | | |
| The Evergreen Association | | | | | | | | | | | |
| Trillium Health | | | | | | | | | | | |
| UMH | | | | | | | | | | | |
| University of Rochester Medical Center | | | | | | | | | | | |
| Urban Health Plan | | | | | | | | | | | |
| VP Community Services | | | | | | | | | | | |
| West Midtown Medical Group | | | | | | | | | | | |
| Westchester Medical Center Health Network | | | | | | | | | | | |
| Whitney Young Health | | | | | | | | | | | |
| Wyckoff Heights Medical Center | | | | | | | | | | | |

2019 QI Plan Areas of Focus



Results/Current Work

- The cascade review engages providers in reviewing and improving processes for engaging patients and increasing viral suppression rates.
- No major changes will be made to the current indicators for the 2019 Organizational HIV Treatment Cascades.
- Strategies are currently being discussed to improve the submission process.
- We are pursuing options to enhance providers' ability to identify open patients within the organization.

Using QI to Overcome Obstacles to Suppression

| Name of Organization | 2017 Quality Improvement Activities | 2017 VLS | 2018 VLS |
|---|---|----------|----------|
| Albany Medical Center | Advertising HIV testing to patients with STI testing, implementing same-day appointment policy, trauma informed care committee, enrolling unsuppressed in case management | 91.0% | 92.7% |
| Apicha Community Health Center | Real-time data tracking system, evaluating clinical workflows, hiring more medical providers, establishing patient panel, lost-to-care outreach | 89.0% | 93.1% |
| Bedford Stuyvesant Family Health Center, Inc. | Case conferencing with MSM, 20-24, and 30-39 age groups | 86.0% | 89.2% |
| Brookdale University Hospital Medical Center | Expanded access to patient navigation, case management, and educational support services | 86.0% | 89.7% |
| Cornerstone Family Healthcare | Text messaging outreach, capturing PCP information | 84.8% | 88.1% |
| East Harlem Council for Human Services, Inc. | Case conferencing, care coordination between medical team and social worker, monitoring HIV registry | 79.0% | 84.5% |
| Ellis Medicine | Quarterly meetings with community partners, behavioral health social worker, text messaging outreach, peer support | 88.4% | 92.2% |
| Hudson River Healthcare | Stigma reduction plan, adherence education, expanded provider availability, expanded RAP program, improved accuracy and usability of Spotfire, text messaging outreach | 85.6% | 89.6% |
| Institute for Family Health | Increased adherence services and peer support, consumer input in HIV QI committee, monthly chart review conducted by HIV medical director | 80.2% | 90.3% |
| Joseph P. Addabbo Family Health Center | Phone calling, patient education on preventative services | 86.5% | 87.6% |
| New York-Presbyterian - Brooklyn | Daily reporting of HIV screening results to Infectious Diseases Division | 89.3% | 97.9% |
| New York-Presbyterian - Queens | Identifying and discussing barriers to care, increasing active patient outreach | 93.0% | 96.0% |
| New York-Presbyterian - West | Institutional HIV dashboard, linkage team | 85.0% | 87.9% |
| NYU Langone Health - FHC | Disparities report, interdisciplinary case conferencing, monthly monitoring of VLS, discussions with CAB | 87.6% | 88.8% |
| Settlement Health | Regular appointment reminders, organization-wide quarterly QI reports, monitoring patient compliance, pre-visit planning | 84.0% | 86.1% |
| START Treatment and Recovery Centers | Monthly multidisciplinary assessments by a RAP counselor, continuing medical education on HIV for HIV team members | 82.0% | 87.5% |
| Trillium Health | Rapid Start program, increasing clinic access, obtaining VL reports from outside labs | 90.0% | 92.2% |
| Urban Health Plan | Patient feedback through quality of care evaluations and Healthy Cooking Kitchen, HIV-focused training for clinical social workers and social service support staff | 83.6% | 84.7% |

Acknowledgements

- Thank you to all 72 organizations that participated and to all coaches that worked diligently with their respective sites. Their hard work made for a successful 2018 review!
- Ikeda DJ, Hollander L, Weigl S, Sawicki SV, Belanger DR, West NY, Magnani NB, Wells CG, Gordon P, Morne J, et al. The Facility-Level HIV Treatment Cascade: Using a Population Health Tool in Health Care Facilities to End the Epidemic in New York State. *Open Forum Infectious Diseases*. 2018;5(10). doi:10.1093/ofid/ofy254



Using Quality Improvement Data to Address Disparities in Healthcare Outcomes

Courtney Ahmed, Daniel R. Belanger, Febuary D’Auria, Charles Gonzalez, Olajumoke Odedele, Laura O’Shea, Steven V. Sawicki, Susan Weigl, Chris Wells, Nova West
Office of the Medical Director, New York State Department of Health AIDS Institute, New York, NY

Overview

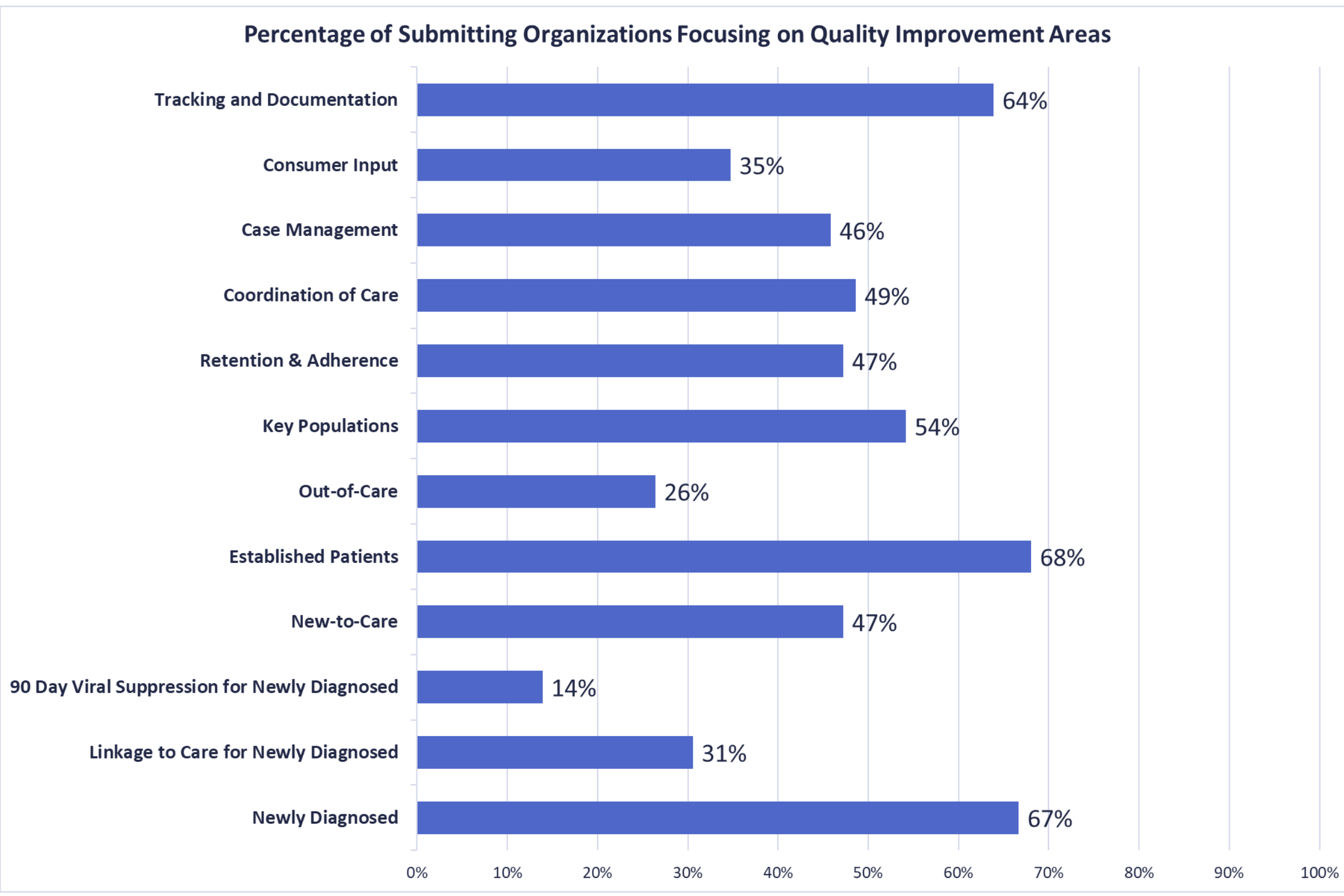
An important part of the New York State Department of Health's Ending the Epidemic Initiative is to improve HIV viral load suppression rates since undetectable viral load has been shown to improve health outcomes and prevent the transmission of HIV. To this end, the Office of the Medical Director's Quality of Care Program asks all HIV medical providers in New York State to perform an annual quality of care review. As part of the 2019 annual HIV Quality of Care Program Review, organizations were expected to complete the Organizational HIV Treatment Cascade Data Submission Excel Template for care provided in 2018. The results of their submission show improved rates of viral load suppression (VLS) on average. Benchmark reports created for established HIV care patients show clinic averages for anti-retroviral (ARV) prescription at 97%, viral load testing at 95%, and suppression on final viral load at 82%. Quality improvement (QI) data suggest a link between these outcomes and QI activities, simultaneously submitted through the Data Submission Excel Template.

The Data Submission Excel Template included a section to input patient-level data, a section for visualizing cascade indicator results as charts and tables (automatically generated from the provided patient-level data), and a section for the organization's methodology, key findings, and quality improvement plan, including consumer involvement and updates on recent QI projects and stigma reduction activities. Using the template, providers were able to access results by age, sex, gender, race/ethnicity, risk factor and housing status presented in graphic form to illuminate areas for additional improvement focus. After analyzing review results, providers then developed QI plans in collaboration with consumers and submitted them as part of the review. Their planned quality improvement activities are categorized and presented in aggregate. Targeted QI activities implemented in 2017 to address disparities in specific subpopulations are also presented in conjunction with improved VLS rates for those subpopulations in 2018.

Key indicators:

- Prescription of ART during the review period
- Viral load test within the review period
- Suppression on final viral load during the review period (previously diagnosed patients)
- Suppression within 91 days of diagnosis (all newly diagnosed patients)
- Linkage to care within 3 days of diagnosis (patients newly diagnosed within the organization)

2019 QI Plan Areas of Focus

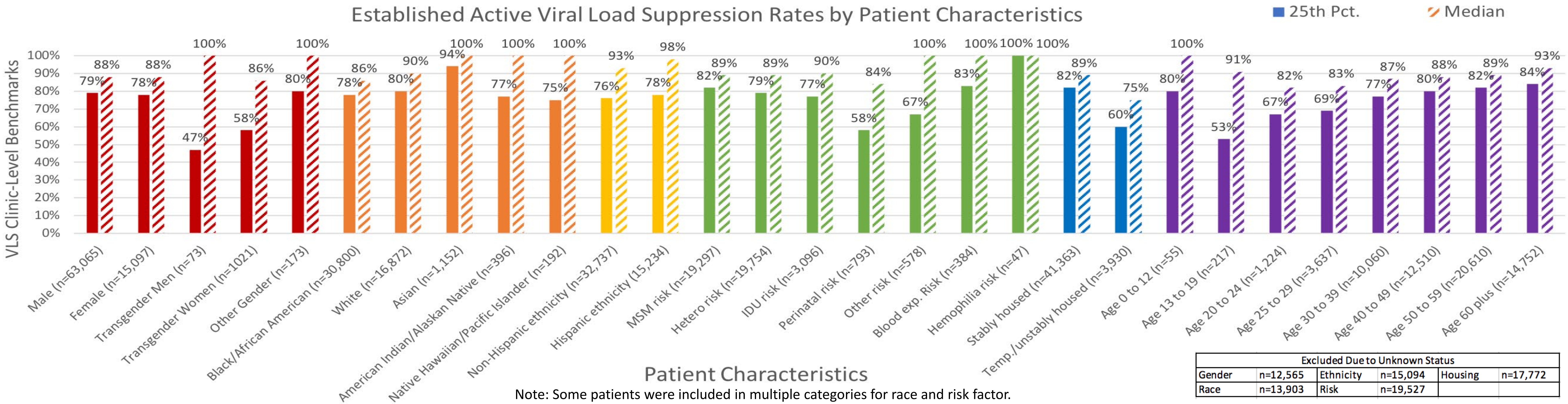


Participating Organizations

| Organization | Areas of Focus | | | | | | | | | | |
|---|-----------------|-------------------------------------|--|-------------|----------------------|-------------|-----------------|-----------------------|----------------------|-----------------|----------------|
| | Newly Diagnosed | Linkage to Care for Newly Diagnosed | 90 Day Viral Suppression for Newly Dx. | New-to-Care | Established Patients | Out-of-Care | Key Populations | Retention & Adherence | Coordination of Care | Case Management | Consumer Input |
| Acacia Network | | | | | | | | | | | |
| Albany Medical Center | | | | | | | | | | | |
| Apicha Community Health Center | + | + | + | | | | | | | | |
| Arnot Health | | | | | | | | | | | |
| Bedford Stuyvesant Family Health Center, Inc. | | | | | | | | | | | |
| Betances Health Center | + | + | + | | | | | | | | |
| Brightpoint Health | + | | | | | | | | | | |
| BronxCare Health System - Department of Family Medicine | + | + | + | | | | | | | | |
| Brookdale University Hospital Medical Center | + | + | + | | | | | | | | |
| Brooklyn Plaza Medical Center, Inc. | | | | | | | | | | | |
| Brownsville Community Development Corporation | + | | | | | | | | | | |
| Care for the Homeless | + | | | | | | | | | | |
| Center for Comprehensive Health Practice | | | | | | | | | | | |
| Community Health Project, Inc. | | | | | | | | | | | |
| Cornerstone Family Healthcare | + | + | | | | | | | | | |
| Crystal Run Healthcare | | | | | | | | | | | |
| Damian Family Care Centers | | | | | | | | | | | |
| East Harlem Council for Human Services, Inc. | + | + | + | | | | | | | | |
| Ellis Medicine | + | + | | | | | | | | | |
| Erie County Medical Center | | | | | | | | | | | |
| Harlem United | | | | | | | | | | | |
| Housing Works | + | | | | | | | | | | |
| HRHCare Community Health | + | | | | | | | | | | |
| Hudson Headwaters Health Network | | | | | | | | | | | |
| Institute for Family Health | + | | | | | | | | | | |
| Interfaith Medical Center | + | | | | | | | | | | |
| Jamaica Hospital Medical Center | + | | | | | | | | | | |
| Jordan Health | + | | | | | | | | | | |
| Joseph P. Addabbo Family Health Center | | | | | | | | | | | |
| Kingsbrook Jewish Medical Center | + | | | | | | | | | | |
| Maimonides Medical Center | + | + | | | | | | | | | |
| Medalliance Medical Health Services | + | | | | | | | | | | |
| Mohawk Valley Health System | + | | | | | | | | | | |
| Montefiore Health System | + | | | | | | | | | | |
| Montefiore Mount Vernon Hospital | + | | | | | | | | | | |
| Morris Heights Health Center | + | | | | | | | | | | |
| Mount Sinai Health System | + | | | | | | | | | | |
| Mount Vernon Neighborhood Health Center Network | + | | | | | | | | | | |
| New York-Presbyterian - Queens | + | + | | | | | | | | | |
| NewYork-Presbyterian - Brooklyn | + | + | | | | | | | | | |
| NewYork-Presbyterian - East | + | | | | | | | | | | |
| NewYork-Presbyterian - West | + | | | | | | | | | | |
| Northwell Health - CART | + | | | | | | | | | | |
| Northwell Health - CYAAPH | + | | | | | | | | | | |
| Northwell Health - Lenox Hill | + | + | | | | | | | | | |
| Northwell Health - SIUH | + | + | | | | | | | | | |
| NuHealth | | | | | | | | | | | |
| NYU Langone Health - FHC | + | + | | | | | | | | | |
| Open Door Family Medical Centers and Foundation | + | | | | | | | | | | |
| Project Renewal | + | + | + | | | | | | | | |
| Richmond University Medical Center | | | | | | | | | | | |
| Rochester Regional Health | + | + | | | | | | | | | |
| Ryan Network | + | + | | | | | | | | | |
| Samaritan Health Systems | + | | | | | | | | | | |
| Settlement Health | + | + | | | | | | | | | |
| St. John's Riverside Hospital | | | | | | | | | | | |
| START Treatment and Recovery Centers | | | | | | | | | | | |
| Stony Brook Medicine | | | | | | | | | | | |
| SUNY Downstate | + | | | | | | | | | | |
| SUNY Upstate Medical University | | | | | | | | | | | |
| Syracuse Community Health Center, Inc. | + | + | | | | | | | | | |
| The Brooklyn Hospital Center | + | + | | | | | | | | | |
| The Evergreen Association | + | | | | | | | | | | |
| Trillium Health | + | + | | | | | | | | | |
| UHS | + | | | | | | | | | | |
| University of Rochester Medical Center | + | | | | | | | | | | |
| Urban Health Plan | + | | | | | | | | | | |
| VIP Community Services | | | | | | | | | | | |
| West Midtown Medical Group | | | | | | | | | | | |
| Westchester Medical Center Health Network | + | + | + | | | | | | | | |
| Whitney Young Health | | | | | | | | | | | |
| Wyckoff Heights Medical Center | + | + | | | | | | | | | |

2018 Viral Load Suppression Rates* by Patient Characteristics

*Data obtained from annual AIDS Institute Quality of Care reviews



Impact of Targeted QI Activities* on Disparities in Viral Load Suppression Rates

*Selected from sites' quality improvement plan submissions

| Organization | Subpopulation Targeted | 2017 QI Activities | Established Active VLS from 2017-2018 for Subpopulation |
|--|------------------------|--|---|
| Brightpoint Health (currently known as Hudson River Healthcare's NYC Division) | Unstably housed | Referring and enrolling patients in care coordination and care management services | +27% points (33% to 60%) |
| Housing Works | 20-29 year-olds | Conducting targeted outreach via Youth and Prevention Services | +18% points (60% to 78%) |

| Organization | Subpopulation Targeted | Planned QI Activities | Goals for Subpopulation Established Active VLS in 2019 |
|--|---|---|--|
| Brightpoint Health (currently known as Hudson River Healthcare's NYC Division) | Transgender patients | Increased referral and enrollment into Undetectables Program and RAP; partnership with CK Life to address barriers and social determinants of health for trans population | Increase from 46% to 51% |
| Northwell CART | Black/African American and Latina women | Develop U=U educational tool and measure patient understanding; monitor viral loads; create dashboard with metrics | Increase to 93% |
| SUNY Upstate Medical University | Hispanic/Latino patients | Referral to Spanish-speaking provider; switching patients to Upstate pharmacy to allow close care coordination and enhanced services | Increase by 5% points |
| University of Rochester Medical Center | Ages 20-29 | Multidisciplinary team meetings to discuss efforts to help reduce barriers to visit and medication adherence; reminder phone calls one day prior to scheduled appointments; quarterly outreach calls for patients not seen in over 6 months | Increase from 79% to 83% |

Conclusion and Next Steps

Organizational treatment cascades can help to identify disparities in healthcare outcomes. When combined with quality improvement methodology, and technical assistance coaching, significant improvements in crucial health outcomes such as HIV viral load suppression can be achieved for specific subgroups of patients. This can help to mitigate and potentially eliminate disparities in health outcomes. Organizations will continue to measure and revise process changes. The 2020 review of care provided in 2019 will reveal whether improvements made in 2018 have had the desired impact for specific patient subgroups. The 2020 cascade review will also suggest if improvement activities have had an organizational as well as a statewide impact on viral load suppression outcomes.